World Water Week



Seminar 8: Governance of Water and Waste: a key to sustainable development? Session 2: Urban Water, Reuse and wastewater: Governance a building block to better practices Stockholm, Sweden, 31 August 2017

Using better governance practices to improve urban water management



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What do we face on water?

International references:

- UN SDG 2016-2030, new agenda of action to end poverty; promote prosperity and well-being; protect the environment; fight climate change.
- Access to safe drinking water and sanitation as essential human rights, United Nations 2010.
- Paris Agreement under the United Nations Framework Convention on Climate Change, United Nations 2015.
- Twelve principles of water governance, OECD 2015.





What do we face on water?





IWA decided to approve the Lisbon Charter 2015:

- With the principles for sound public policy and effective regulation of water services;
- Declaring the respective rights, duties and responsibilities of the:
 - Governments
 - Regulatory authorities
 - Public administration
 - Water utilities
 - Users.

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Adoption of strategic plans for the sector:

- Formulation of national strategies with stable implementation.
- Definition of goals & measures.
- Annual monitoring and reporting of execution.

Definition of legislative framework:

- Approving legislation (for services and regulation, tariffs, quality of service, water quality, etc.).
- Clarification of rules governing the sector.
- Issuing sound recommendations for the sector.

Definition of institutional framework:

- Clear responsibilities of authorities on services, environment, water resources, public health, etc.
- Clear responsibilities of service owner and operator.







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Definition of the governance of the services:

- Public, private or public-private governance and rules.
- Direct management, delegation and concession.
- Healthy competition between models.
- Political decisions must be based on sound studies.
- Definition of quality of service targets:
 - Quality of service based on performance indicators.
 - Annual assessment of the quality of service.
 - Annual benchmarking between operators.
 - Assessment of the evolution for each indicator.

Promoting water quality for human consumption:

- Monitoring compliance in real time.
- Annual assessment of the water quality operator.
- Annual benchmarking between operators.
- Assessment of the evolution of the water quality.









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Definition of the tariff and tax policy:

- Promoting (a trend toward) full cost recovery.
- Promotion of efficient & affordable tariffs.
- Assessment of economic performance of operators.
- Annual benchmarking between operators.
- Assessment of the evolution of the performance.

Management of the financial resources:

- Large investment in water infrastructures.
- Management of important financial resources.
- Allocation of the money with the best added value.

Construction/renovation of infrastructures:

- Planning, design, financing & construction.
- Use of appropriate technologies.
- Infrastructures asset management.



How to get more added value form each Euro?







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Improving the structural efficiency:

- Search for:
 - Utility scale economies;
 - Utility scope economies;
 - Utility process economies.
- Current trend to aggregate those local utilities (smaller number of larger and integrated utilities).

Improving the operational efficiency:

- Improve of efficiency by the utilities (commercial & physical water losses, energy efficiency, etc.).
- Human resources capacity building:
 - Skilled human resources.
 - Experience on planning, design, financing, construction and operation.



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Promotion of research and development:

- Activity on research and development with increasing links between university and industry.
- Increasing participation in international R&D projects.
- Development of entrepreneurship:
 - Improving the development of the water economy.
 - Generating new activities with employment creation.

Introduction of competition:

- Competition encourages innovation and progress.
- In the case of natural or legal monopolies, promote virtual competition, ex. through benchmarking.
- In the case of private involvement, competition in the market (tender procedures for the allocation of delegations, concessions and the provision of services).





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Users protection, awareness and involvement:

- Assessment of the economic accessibility to the service based on an indicator of affordability.
- Creation of tools to protect consumers in general:
- Creation of tools to protect poor consumers:

Provision of information:

- Providing rigorous & comprehensive information.
- Disseminate information at public level.
- Guaranteeing ease-of-use by consumers.
- Promoting integrity and anti-corruption.
- The success depends on the ability to manage the implementation of those components, with a effective global a integrated approach.

Role of regulation of water services

- The importance of regulation:
 - Regulation should be seen as one component of the national framework on water, out various.
 - But it has a very important role given the fact that it promotes and or controls the remaining components.
 - Effective regulation is essential.
 - Different models can be used according country context.





National framework as a set of different components

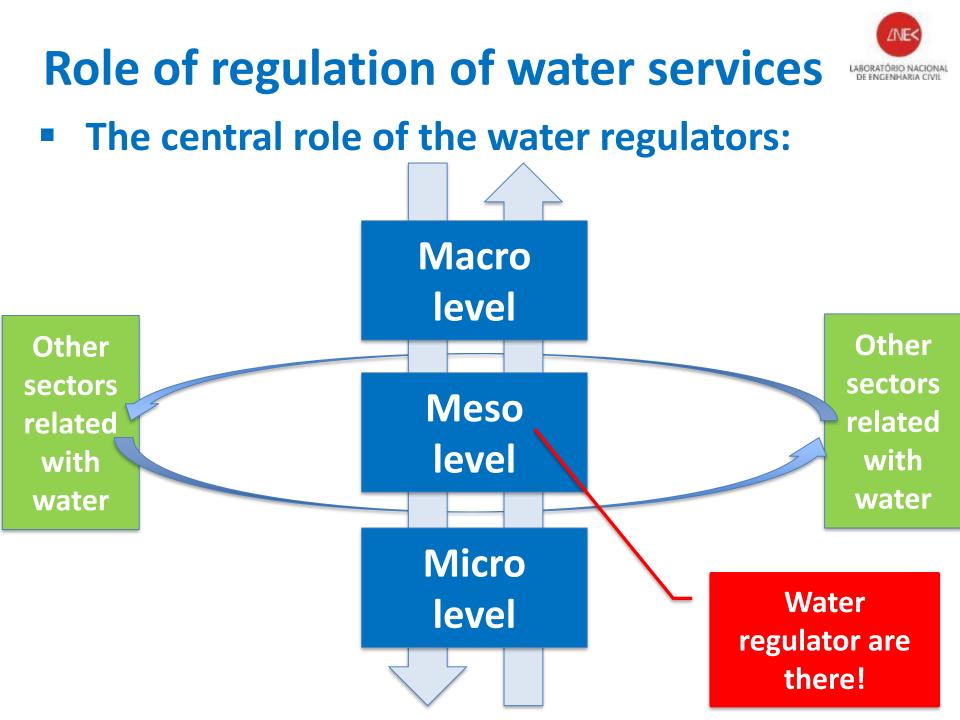




Role of regulation of water services

- Regulatory model:
 - Structural regulation of the sector:
 - Contribution to the organisation of the sector.
 - Contribution to the legislation of the sector.
 - Contribution to the information of the sector.
 - Contribution to the capacity building of the sector.
 - Behavioural regulation of the utilities:
 - Legal and contractual regulation.
 - Economic regulation.
 - Quality of service regulation.
 - Drinking water quality regulation.
 - Consumers interface regulation.









The Portuguese public policy (1993-2015) was successful for citizens, economy, public health & environment:



Water supply: 81% ⇔ 96,5%

Water quality: 50% ⇒ 99,1%

Hepatitis A: 630 ⇔ 8





The Portuguese public policy (1993-2015) was successful for citizens, economy, public health & environment:



Wastewater:

28% ⇔ 83,7%

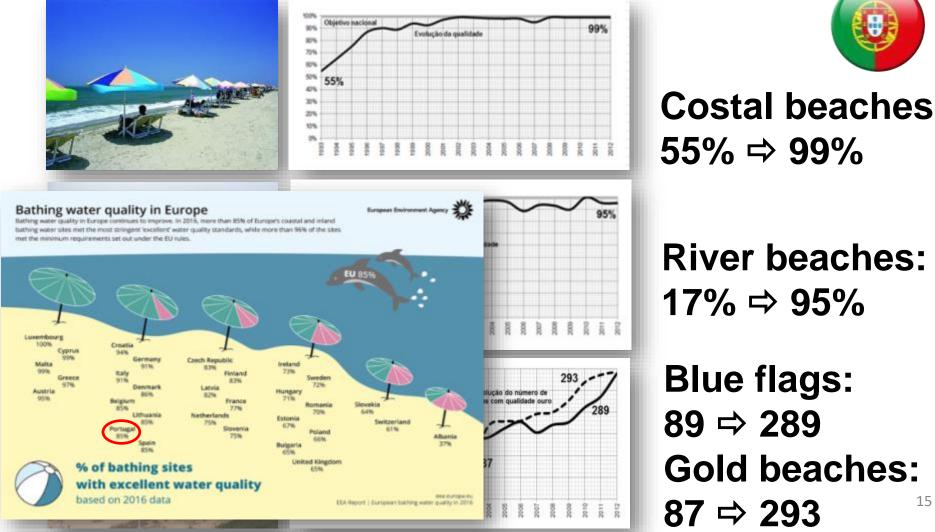
Solid waste: 22% ⇒ 100%

Water resources: 28% ⇔ 78%

Example of Portugal



The Portuguese public policy (1993-2015) was successful for citizens, economy, public health & environment:



LIS-Water

Lisbon International Centre for Water



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